UNDERSTANDING THE ACCESS TO FINANCE STATUS QUO

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BENIN CAJÙ – TECHNOSERVE BENIN

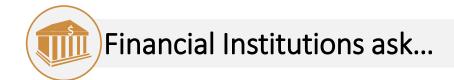


We conducted a survey to understand the status quo of the demand and supply of finance

WHO DID WE SURVEY?	11 Financial Institutions	7 Benin Cashew Processors
WHAT DID ASK?	 Types of financial products offered Plans to finance cashew processing Key lending criteria Challenges experienced 	 Types of finance accessed Utilization & working capital needs Willingness for equity investment Challenges experienced



DEEP-DIVE ANALYSIS



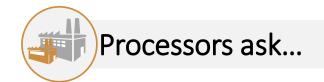
Is there a financing opportunity in Benin?

~ 30,000 MT

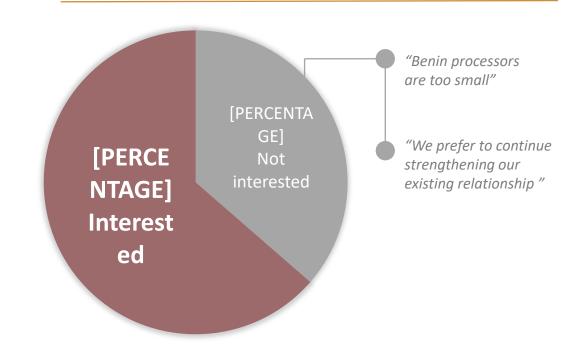
in annual utilized capacity

~ \$36M

in annual working capital needs



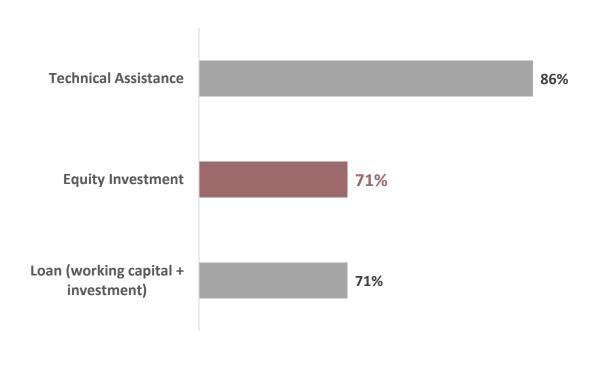
Are financial institutions interested in financing us?



If there is both a <u>financing opportunity</u> in Benin, and <u>considerable FI willingness</u> to lend, <u>where is</u> <u>the gap</u>?

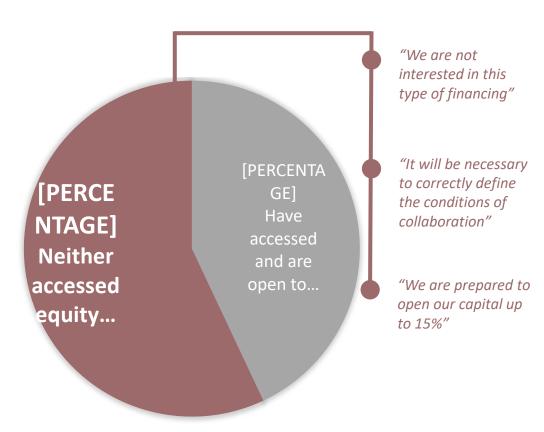


Equity investment products offered just as much as traditional loans





Over half have neither accessed nor shown openness to equity investment



Equity investment is investment made in exchange for share capital

The funds can be **used for growth or working capital**

1 Equity investment is more than just money

2 Equity investment is **not about taking control**

3 Equity investment is **not a one dimensional offering**



The top challenge faced by FIs is due diligence quality & completeness

Processors challenges...

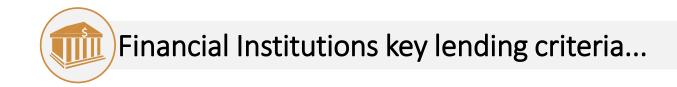
The top challenge faced by processors is financing terms

In terms of due diligence, FIs look for:

- 1. Proof of buyer relationships
- 2. International quality certifications
- 3. Business Plan/Financials in a *complete* and timely fashion

Processors noted top 3 challenges as:

- 1. High interest rate
- 2. Timing of disbursement
- 3. Knowledge of financing options



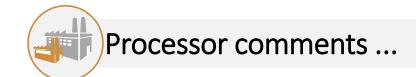
"A good business plan with **financial projections**; **offtaking agreements** and assistance from partners such as Technoserve"

"A farmer group and kernel buyer to work on a **linkage program** in the matching fund, **cash flow information** and **financial history**"

Management to improve, hedging against international price volatility"

Information on unsold inventory price risk / measures
to mitigate price risk / impact report / monthly
monitoring reports "

"Audited financial statements, a business plan for three years (presenting the principal levers of development and projected financing needs for these developments), offtaking contracts, certificates needed by the market"



"Financial institutions do **not always understand** the cashew processing business. The **disbursement period** is not respected. The **interest rate is too high**"

"A **very slow decision** on whether or not to fund" "**Disbursements** not made on time"

"(...) the **interest rate for repayment**. You plan everything on possibilities, but the reality is sometimes different due to factors you cannot control. You are **forced to comply even when you did not make profit**. You are contracting on a big risk that requires guarantee from you"

"TOTAL IGNORANCE OF THE CASHEW PROCESSING SECTOR"