

The Cashew Sector Organisation Debate

Jim Fitzpatrick

## A debate.

# Cashew Sector Organisation.

Has the organisation of the cashew sector failed to support steady, equitable and sustainable development for stakeholders?



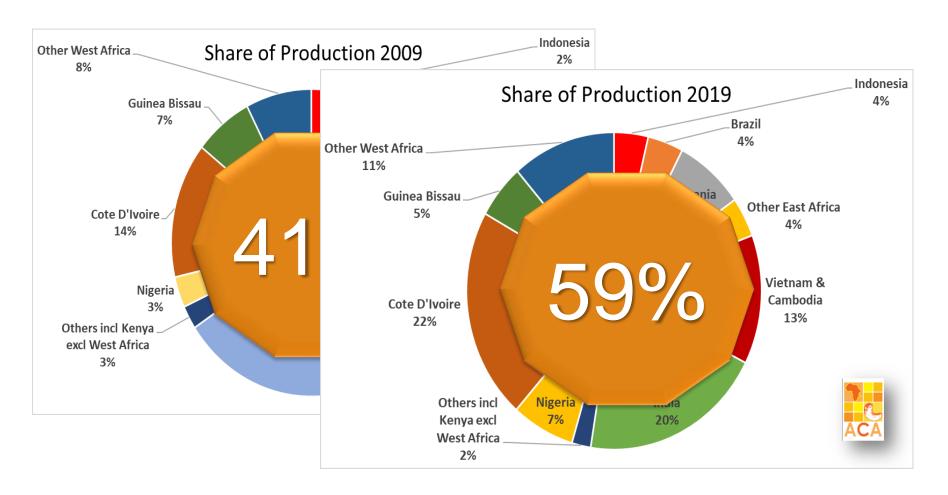
## How will this work?

- I will argue for "No".
- Our panellists will tell us why I am wrong.

- You, the delegates can then contribute.
- Finally you vote "Yes" or "No" by a show of hands.

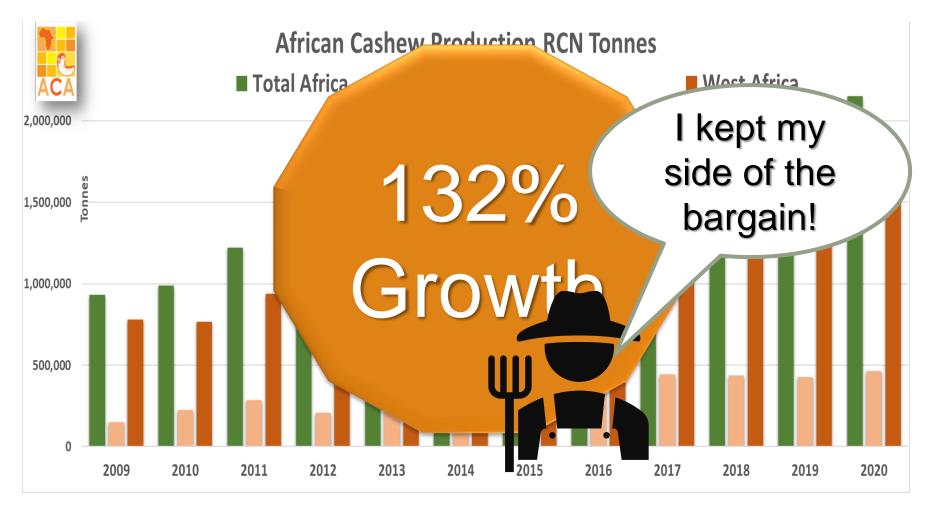


### This should be a golden age for the African cashew sector.





## Production success!

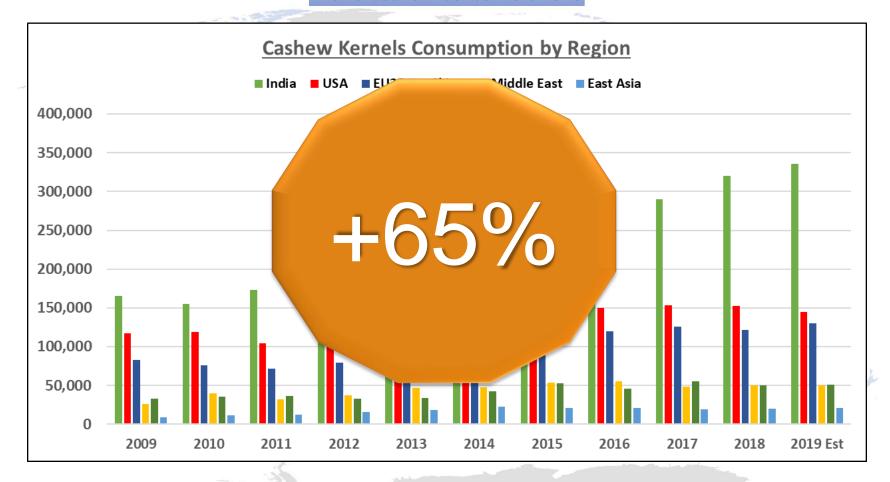




# Consumption explosion!

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#### **World Cashew Consumers 2018**





**Cashew Crisis** 

#### Despair in Kerala as banks start seizing cashew factories

Several businessmen in India's cashew industry hub have defaulted on loans since 2016, and at least three lakh workers have lost their jobs.

### Cashew exporters facing rough weather

ET Bureau | Feb 16, 2018, 05,48 PM IST



#### THE CITIZEN

## row bi Confusion reigns in cashew nut business

23:05 IST 23:05 IST

MONDAY OCTOBER 7 2019

BUSINESS f E < Last update 16:00 | 17/07/2018 VN cashew producers in crisis due to lack of capital







# Cashew nuts steepen price decline



- Farm gate prices at lowest level for 10 years.
- Governments legislate more.
- Demand growth slows.
- Contract risk increases.
- Buyers less likely to try unproven sources.
- Warehouse fill with broken cashews.





## Is the sector in a crisis?

Unpredictable supply chain.

Contract default common.

Banks get nervous.

Credit tightens.

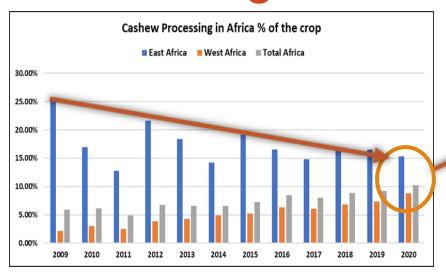
Investors struggle to understand.

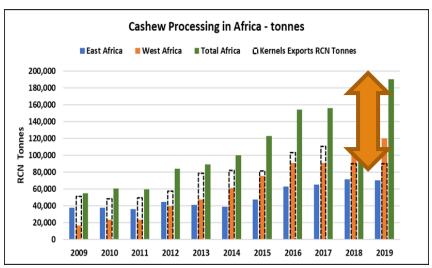
Supermarkets stop promoting.

Conferences debate .

Consultants prosper.

# **Processing**





% share of the crop processed in Africa has only increased from 5% to 8% since 2009.

In East Africa it has actually fallen

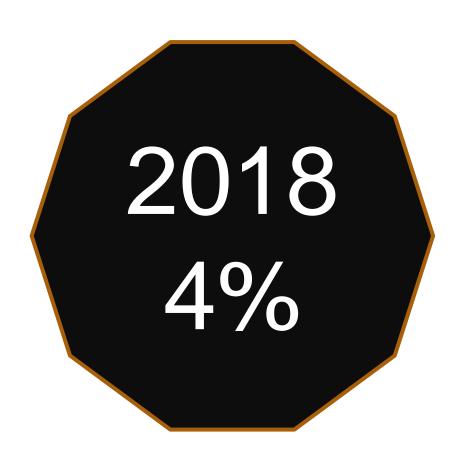
Kernels produced in Africa are less than 40% of the actual processing capacity available.



### Market Share

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2009
African Cashew
Kernels Market
Share
3%



Cashew Kernels exports from Africa fell by 12.5% 2017 to 2018

Vietnams share 78% 2018; Growing by 20% in 2019.



## PSO's & BSO's

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What would stakeholders wish them to deliver?

- 1. An enabling environment for investment & growth.
- 2. Support for investment e.g. inputs, finance & tech...
- 3. Policies & Regulations in tune with the market realities.
- 4. Timely decision making on regulations.
- 5. Realistic protection of the poorest link the farmers.
- 6. Consistent, fair policy and prices that all can live with.
- Promotion of the sector with financial institutions and government.
- 8. Sector management in a crisis.



### We ask a lot.

Is it delivered? Do stakeholders themselves frustrate delivery?

Are we asking for too much?

Can any organisation control the cashew roller coaster?

Over to our panellists.

- Listen carefully and contribute after the presentations.
- Then vote on the motion

